Corporate Update

October 2025

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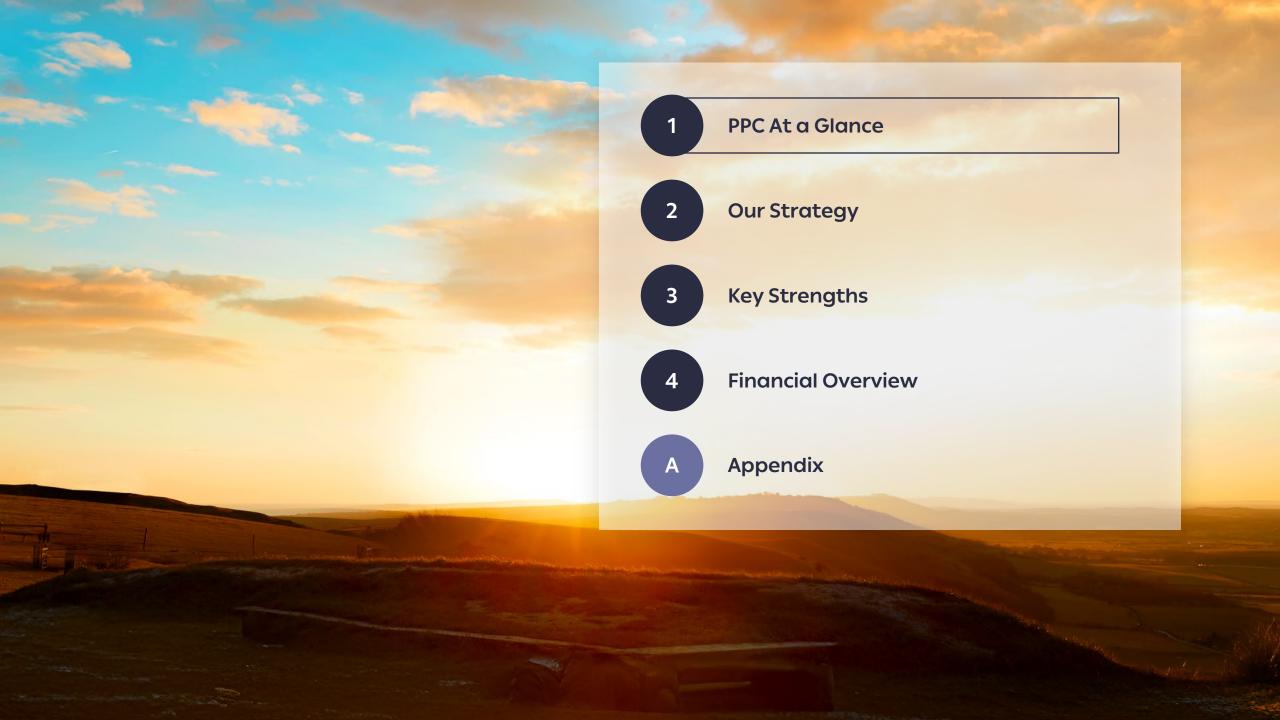
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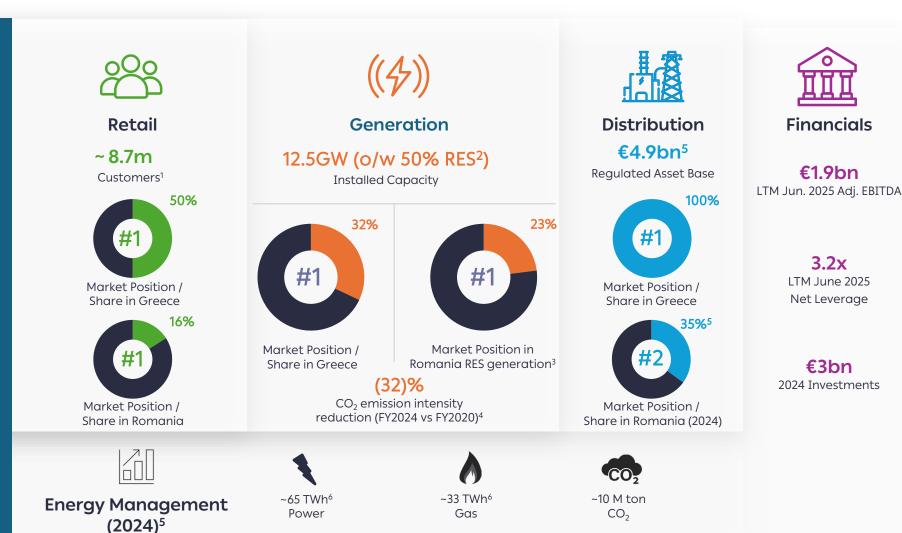
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## PPC at a glance

Building a leading SEE clean Powertech and critical infrastructure player



Source: Company Information. Notes: All figures refer to H1 2025 unless otherwise stated. 1. Excluding Universal Service Supplier Customer and self-consumption. 2. Includes solar, wind and hydro. 3. Market Share in RES excl. Large Hydro. 4. In terms of tons CO2/MWh generated; Scope 1 emissions divided by total electricity generation. 5. As of 31.12,2024. 6. Including both spot and forward transactions



**Financials** 

€1.9bn

3.2x

LTM June 2025

Net Leverage

€3bn

2024 Investments

## PPC's transformation journey to date (1/2)

On track to lead the utility sector in Southeast Europe

#### **New PPC** Proven success since 2021 boosts confidence in achieving future targets Romania RAB Evolution (€bn) Greece Installed Capacity as of June 2025 (GW) Installed Capacity as of June 2025 (GW) To be phased out by 2026 ■ RES 1,2 Wind Advancing as a European Gas Solar 1.3 Leader in Oil 3 2,9 Other clean energy transition Lignite ~2x in RES generation by ~5x in RES generation () 2021 2024 2027E 2027 by 2027 % CAGR Organic and inorganic Today 2021 Primary business Expanding Geography Geographies **Business sectors** sectors through Acquisition of Strategic Cooperation Acquisition of Integrated Platform 629MW RES portfolio Agreement of Utility geographic ~2GW solar projects and segment Utility diversification Joint Venture with sectors Telecom Datacenter DAMAC Launched Enters Italian and For Data Centers

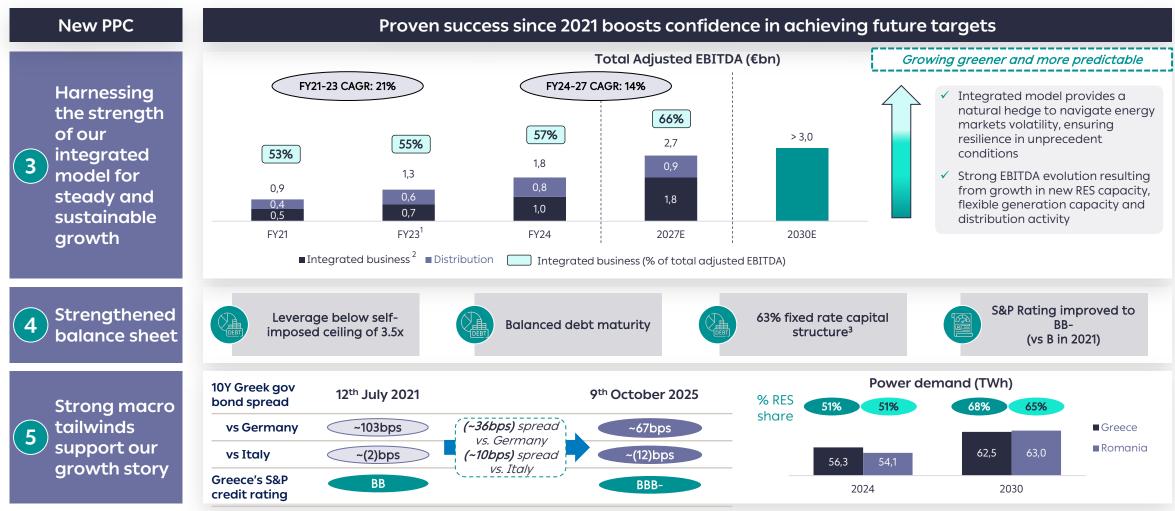
Source: Company information. Notes: 1. Includes hydropower, wind and solar. 2. Including 35MW of operating assets from our strategic agreement with the Copelouzos and Samaras groups for the acquisition of an operational RES portfolio, which is expected to be concluded in 2025 or early 2026. 3. Only for NII.

providing FTTH



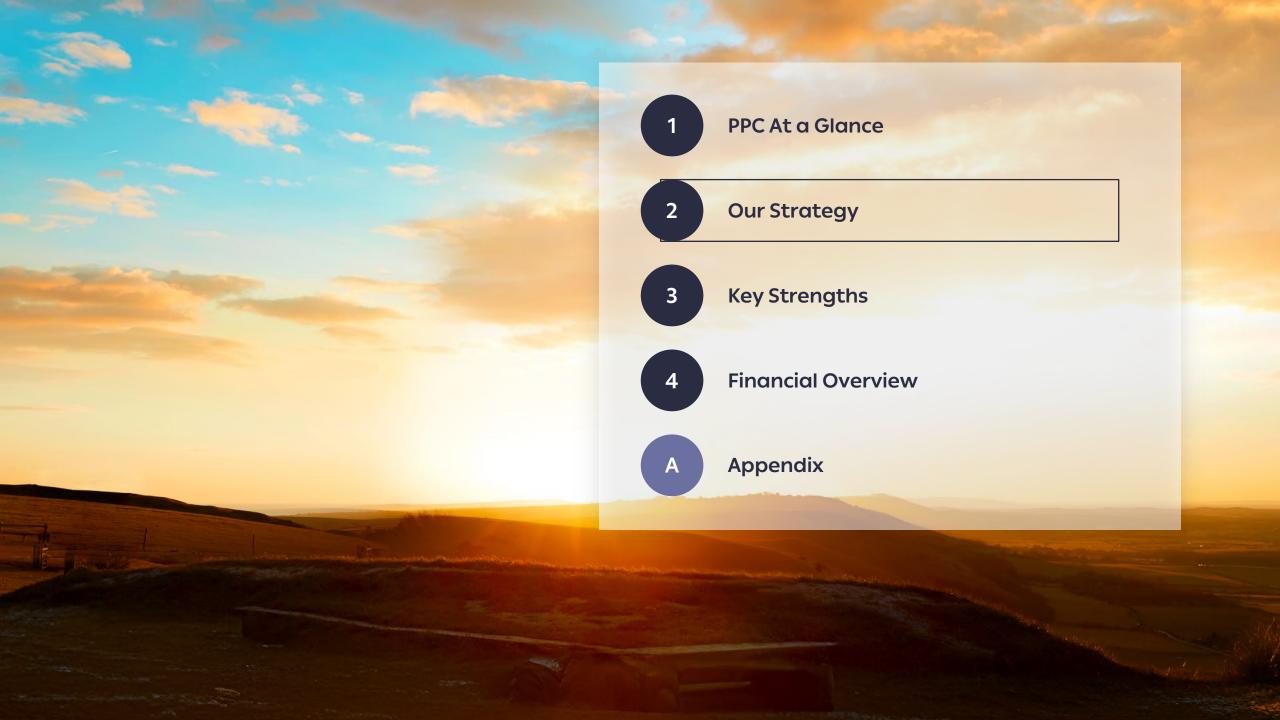
## PPC's transformation journey to date (2/2)

Pioneering clean energy and infrastructure excellence in South-East Europe region



Source: Company information, European Commission update as of May-25; Notes: 1. 2 months of PPC Romania financials included in 2023 Group EBITDA. 2. Includes retail, RES, generation and other (EnMa, FiberCo, E-Mobility) EBITDA. Also includes electromobility, telecommunications and PPAs without physical delivery, with net settlement, as well as other operations in the Interconnected System. Also includes group's subsidiaries other than HEDNO and Romanian Distribution Companies. 3. As of H1-25, excluding overdrafts and short-term financings of €650m.





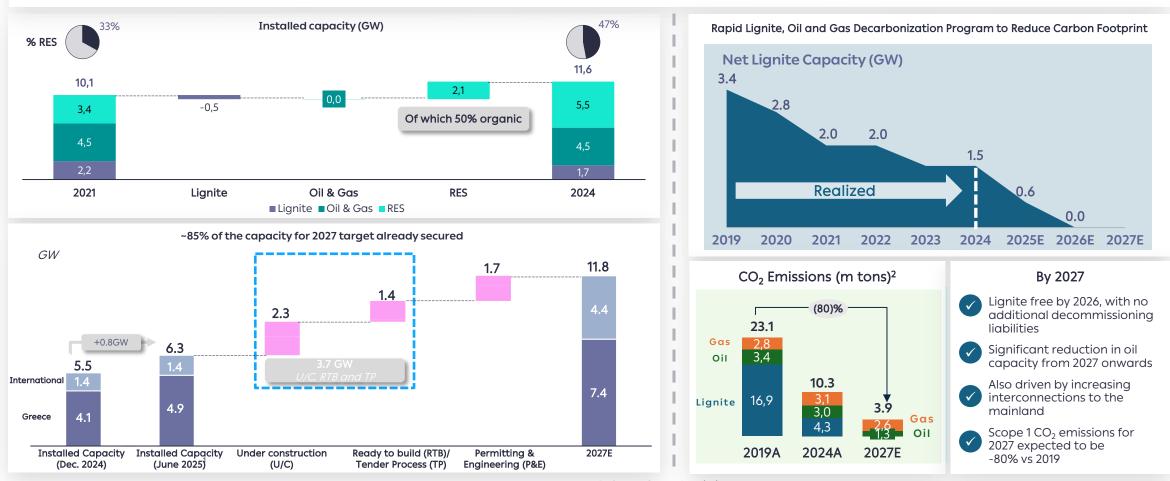
### PPC's strategy in context

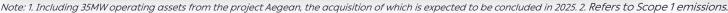
- Sustainable generation growing renewable energy supply while reinforcing generation fleet flexibility and resiliency
  - B Enhanced system-critical infrastructure increasing investments in strengthening power distribution networks
    - C Customer centricity developing cross sector consumer touchpoints
    - Geographical expansion extending the PPC model in SEE and cementing position as a regional champion
  - E Disciplined approach reinforcing resilient base to grow responsibly
  - ESG focused embedding ESG as a core driver of performance and market leadership



## Driving RES growth to propel PPC as a regional powerhouse with scale and a greener energy mix

Leveraging energy transition to rapidly scale and solidify our leadership in renewable energy. Committed to a greener mix by phasing out coal

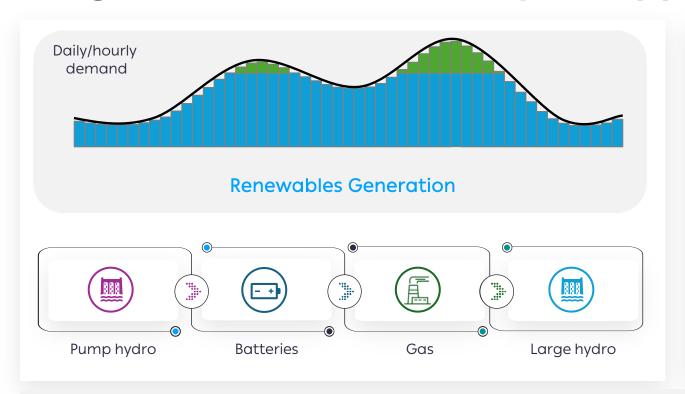


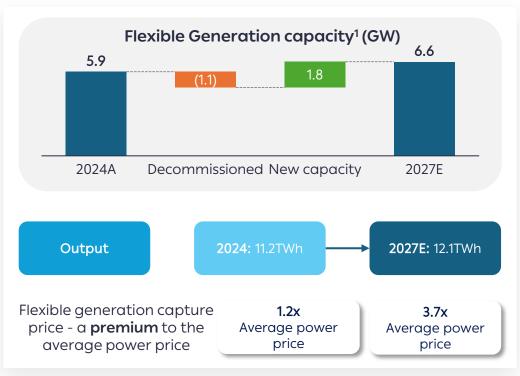






## Sizeable flexible generation fleet supporting cash flow generation and security of supply





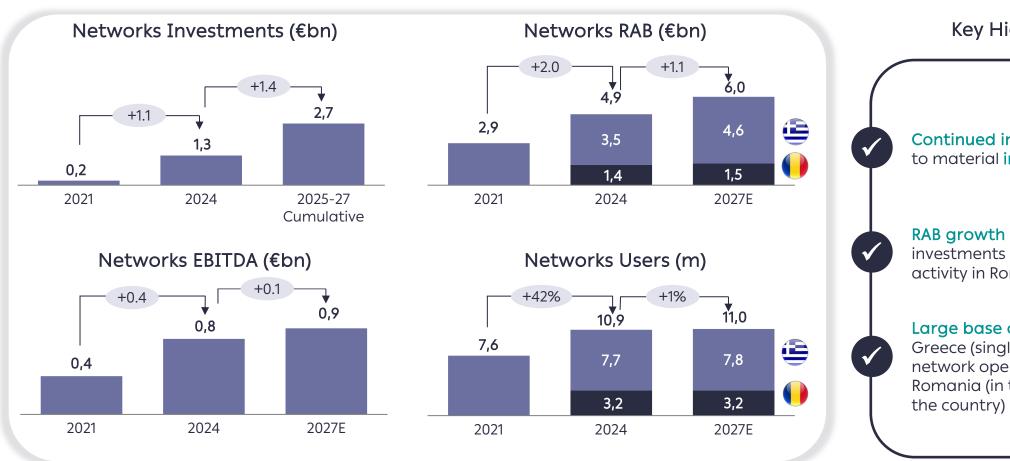
- High penetration of renewables calls for flexibility to manage volatility
- A range of power generating technologies (in PPC's portfolio) can provide the required flexibility in different timescales
- These technologies deliver value, rather than volume...
- ...and benefit from high capture prices, ranging between 1.2x and 3.7x of the average power price



Note: 1. Including Hydro, Storage and GAS.

## В

## Investing in our networks to grow distribution activity and increase profitability







RAB growth driven by increased investments in Greece and new activity in Romania

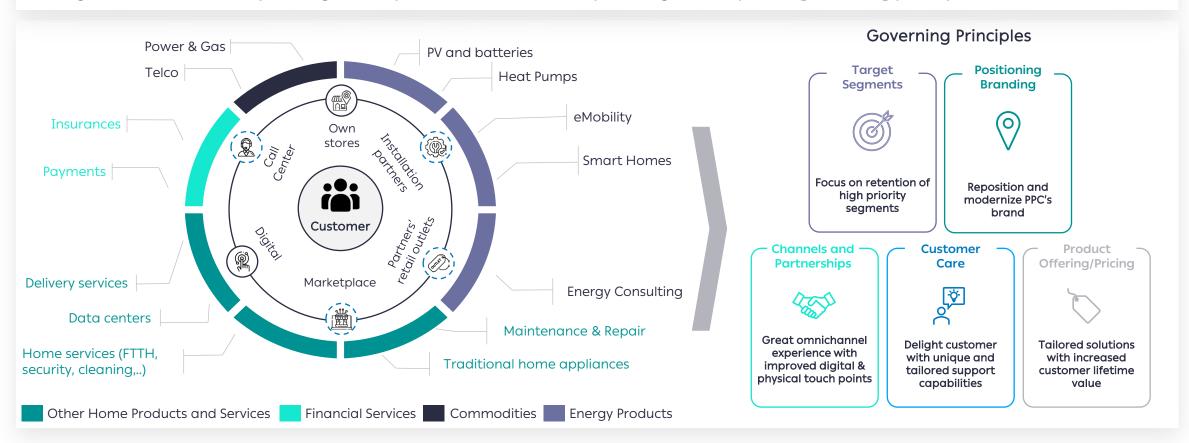
Large base of network users in Greece (single distribution network operator) and in Romania (in three key regions of the country)

Source: Company Information.



## C Increasing customer centric approach...

Driving customer centricity through multiple cross-sector touchpoints, guided by clear governing principles for sustainable value



Source: Company Information.





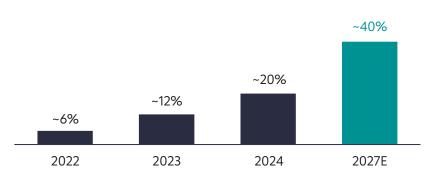
## ...by leveraging our established strong position in Retail

Customer centricity is key for PPC to retain high margin customers and expand Value Added Services

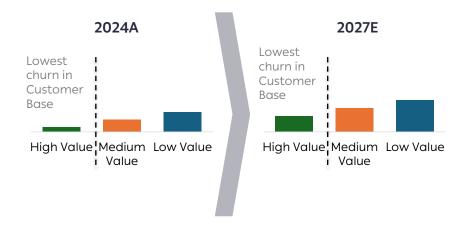
#### Value Added Services ("VAS")

Already launched	Heat Pumps	Shift from selling equipment to a full end-to-end experience ("as a service model")			
	PVs on Roofs	Offering a full end-to-end experience and working towards scaling up			
	Energy Coach	Consulting platform to evolve to a vehicle for smart devices selling and electrification			
	Emergency Technical Services	A popular service that will grow leveraging on Kotsovolos acquisition			
	Green Certificates	Fully operationalized selling of Green Certificates to Households and Businesses			
	B2B Grade PVs & EES	Tailor-made solutions for medium & large-scale businesses ranging from heating & lighting to green energy production			
To be launched in 2025	Services via Kotsovolos	Leveraging on Kotsovolos' logistics, field capabilities, customer data and insights to increase attachment rate of VAS			
	Complementary services to PVs	Cleaning, maintaining, monitoring and supporting PVs offers opportunity for additional services			
	Electrician's Certificate	A product for the vast majority of houses to validate the safety of their electrical wiring			
	Management Services	Management services are an excellent opportunity for growth and increased customer loyalty			

#### **VAS Penetration**



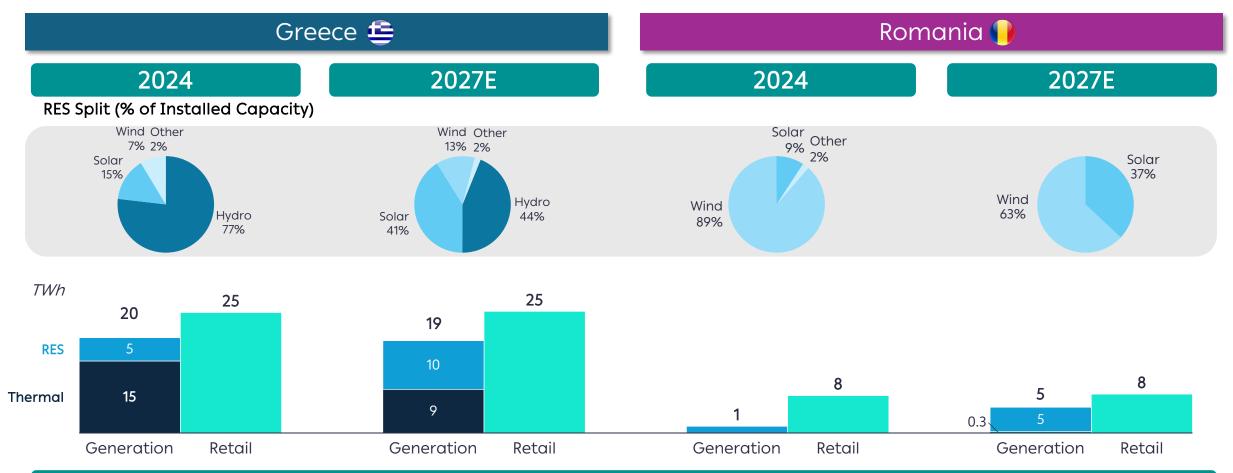
#### Lowest churn rate in High Value customer base



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## D Successful integrated model in Greece being extended to Romania...



PPC remains long in Retail even beyond 2027 providing room for further growth

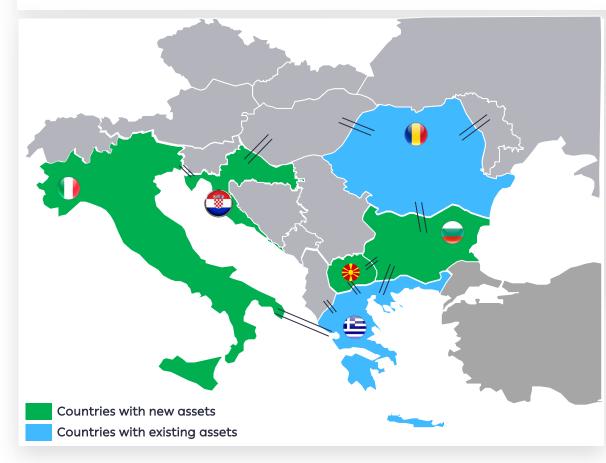
Note: All Hydro values represent Large Hydro





## ...while building a dynamic opportunity pipeline to cement long-term leadership in the SEE region

Robust pipeline exceeding 20GW with further growth prospects enabled by strategic cooperations and the regional energy corridor



#### Energy corridor with potential for value creation



Interconnections between Greece-Bulgaria-Romania to contribute to optimization of energy management<sup>1</sup> portfolios providing economies of scale and risk diversification



**Natural hedge for PPC for RES generation** given different potential weather conditions in RES portfolio<sup>2</sup>



Likely to benefit from **exploring opportunities** in less congested **adjacent RES** markets



Significant leverageable **synergies between Italy and Croatia** due to their interconnections and their significant potential in the renewable energy market



- Central role in wholesale energy trading: leads the Group's wholesale energy trading and optimises its integrated energy portfolio
- Market reach: operates across energy markets in Central Europe, including Germany, Italy, and the Netherlands, as well as all countries in SEE region
- Diverse trading activities: engages in hedging and proprietary trading of electricity, natural gas, emissions allowances, and guarantees of origin
- Advanced analytics and AI utilisation: employs forecasting and tools to enhance decision-making, mitigate pricing risks, and manage volatility

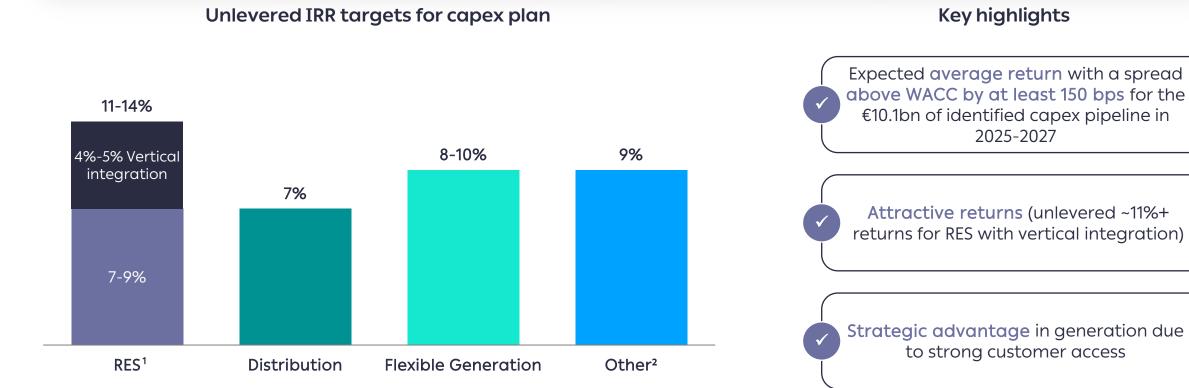
Notes: 1. For example, through cross border trading, third party services and operational efficiency. 2. Mainly solar, hydro in Greece and wind in Romania.



## E

## E Set IRR targets to ensure prudent capital utilisation

**Investment discipline** and **attractive returns** on capex invested throughout the plan

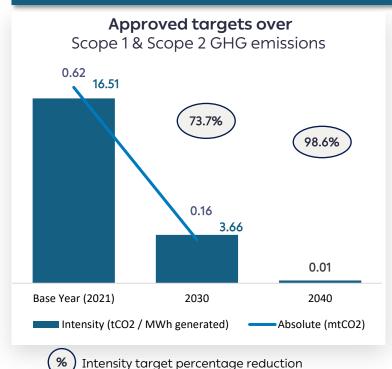


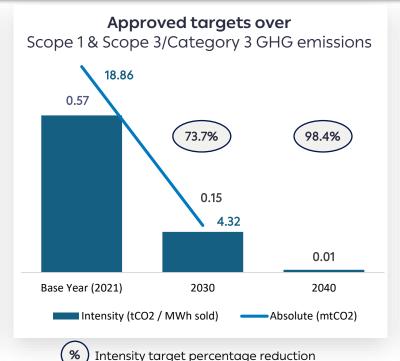
Source: Company Information. Notes: 1. RES IRR considers trading/retail profit on Group level. 2. "Other" includes mainly Telecom.

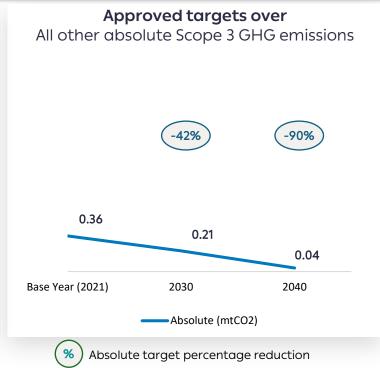


## Net zero ambition and emissions reduction commitments in line with SBTi 1.5°C trajectory requirements

#### The SBTi has verified PPC's net-zero science-based target by 2040







- Reduction of Scope 1 & Scope 2 GHG emissions 73.7% per MWh generated by 2030 from a 2021 base year
- Reduction of Scope 1 & Scope 3/Category 3 GHG emissions (associated with fuel and energy-related activities covering the entirety of sold electricity) 73.7% per MWh sold by 2030 from a 2021 base year
- Reduction of all other absolute Scope 3 emissions by 42% by 2030 from a 2021 base year
- All targets aligned to the Paris Agreement (1.5°C pathway)





### PPC's Sustainability Strategy and Governance

#### 3 Pillars of PPC's Sustainability Strategy

#### **Net Zero**

Transition to a low carbon economy and RES development.

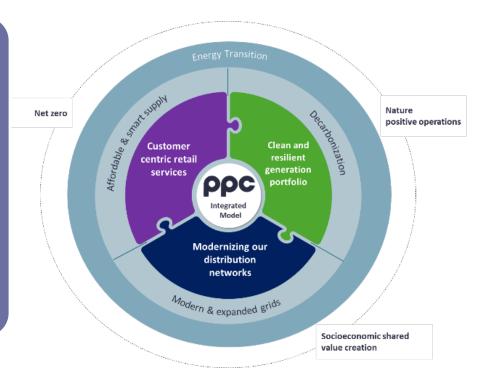
#### Nature positive operations

Reduce resource consumption, manage waste and preserve natural systems

#### Socio-economic shared value creation

Strengthen the economy, the people and social collective action

The three pillars of PPC's Sustainability Strategy are inextricably linked to the Group's Integrated **Business Model** and serve as reference points for the implementation of all decisions made within the framework of its business strategy



#### **Sustainability Governance**

- The Board of Directors, with the support of the members of the Sustainability Committee and the relevant departments, integrates sustainable development issues into the Group's strategic oversight.
- The Sustainability Committee is responsible for:
  - Overseeing, coordinating and promoting policies and actions related to Sustainable Development and Climate.
  - Overseeing the identification, monitoring and management of risks and opportunities related to Sustainable Development and Climate
  - Overseeing the establishment, implementation and monitoring of the Sustainability Strategy and Policy

#### **ESG Ratings**

Ratings Agencies	2025YTD		
MSCI (1)	BBB		
SUSTAINALYTICS	38.3		
ISS ESG>	C+		
**CDP	В		
S&P Global	44		
ecovadis	57		
FTSE Russell	3.0		
ATHEX ESG Data Portal	91%		



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### PPC's Green Financing Framework Overview

The Framework is aligned with the ICMA Green Bond Principles 2025

#### **Use of Proceeds**

Renewable Energy

- Production of electricity from renewable sources or life cycle emissions less than 100gCO2e/kWh:
  - Solar Photovoltaic (PV)
  - Wind Power
  - Hydro Power (including hydro-pumping stations less than 100gCO2e/kWh or the electricity generation facility
    is a run-of-river plant and does not have an artificial reservoir, or the power density of the electricity
    generation facility is above 5 W/m2)
- · Electricity distribution infrastructure that facilitates the transition to lower-carbon electricity systems
- Battery Energy Storage System (BESS)

#### Alignment with the UN SDGs





## 13 CLINATE ACTION

#### **Project Evaluation & Selection**

- The Project Evaluation and Selection Process will be led by PPC's Green Financing Working Group ("GFWG")
- The GFWG will meet on a **semi-annual basis** with their role being:
  - To review the project list and assess project eligibility for GFI
  - To monitor that GFI proceeds are utilised in accordance with Framework
  - To review the allocation of GFI proceeds to the Eligible Use of Proceeds
  - To oversee the collection of information required to produce periodic GFI Reports

#### **Management of Proceeds**

- The net proceeds of each PPCs' GFI will be earmarked towards eligible projects
- In the event that funds cannot be immediately and fully allocated, or in the event
  of any early repayment, proceeds will be held in line with PPCs' General liquidity
  and cash management processes.
- To manage the proceeds of PPCs' GFI, PPC will establish a GFI Register which will be reviewed at least annually by the Green Financing Working Group
- PPC intends to allocate the proceeds of a given GFI issuance to eligible projects originated no more than **3 years prior to the issuance**. The proceeds will be allocated within **2 years from the date of issuance**.

#### Reporting

- On an annual basis, PPC will produce an allocation report and an impact report on its eligible projects portfolio. This reporting will be updated annually until full allocation
- Allocation Report will include: the total amount of GFI proceeds allocated to the eligible projects, breakdown of allocated GFI proceeds by refinancing versus new financing, breakdown of allocated GFI proceeds by geography, alignment with EU Taxonomy, where available, the balance of unallocated GFI proceeds (if any)
- Impact Report will include relevant potential impact metrics for eligible projects where feasible
- Potential Impact Reporting metrics: Renewable Energy Generation capacity (MWh), Capacity and number of Low Carbon Technologies connected to our networks (in MW),
   Annual GHG emissions reduced or avoided (tCO2e), Storage capacity developed in MW

Based on the assessment procedures conducted, no matters have come to the attention of DNV that causes us to believe that the

**Second Party Opinion** 

Framework is not, in all material respects, in accordance with the requirements of the GBP and GLP.

Use of Proceeds: DNV concludes that the Green Eligible Projects as described within the Framework fall into the defined category of "Renewable Energy" as per the GBP and GLP and will deliver clear environmental benefits

Project Evaluation and Selection: DNV concludes that the activities financed by future issuances will be appropriately evaluated, selected, managed and reported in accordance

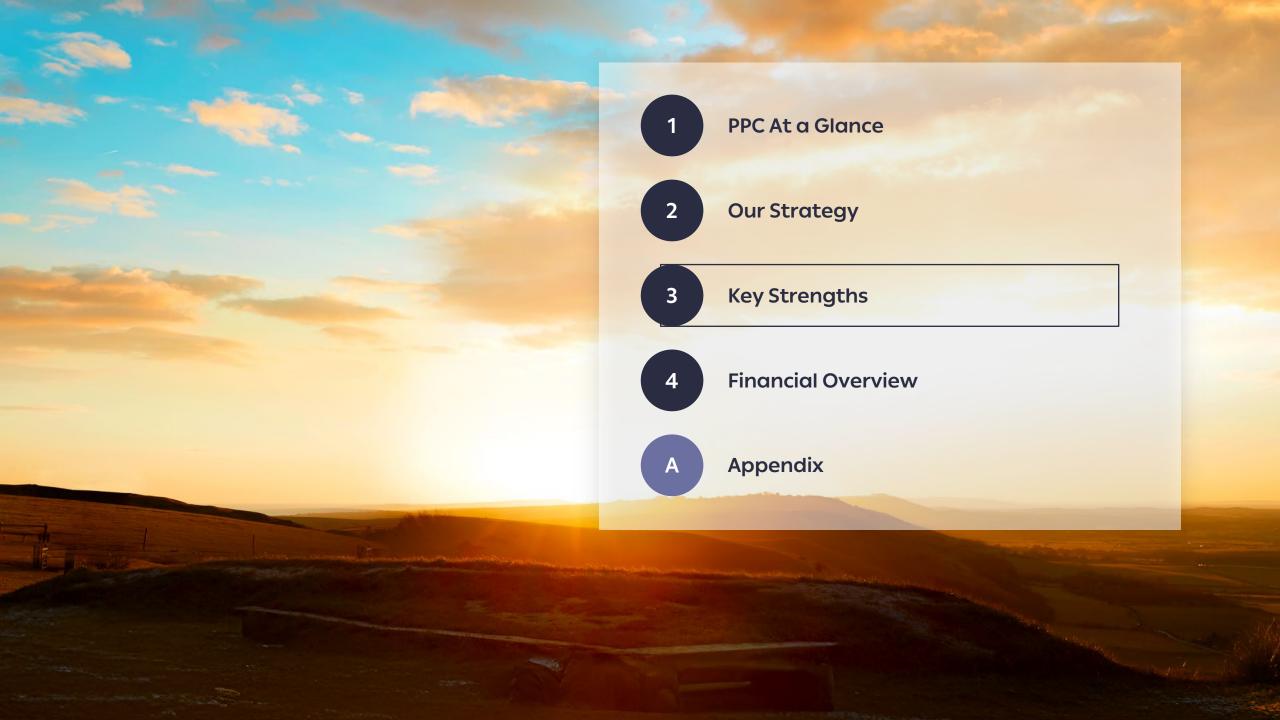
with the GBP and GLP.

Management of Proceeds: DNV concludes that there is a clear process in place for the management of GFI proceeds as outlined within the Framework and that this meets the requirements of the GBP and GLP.

**Reporting**: DNV confirms that PPC has committed to transparent and appropriate allocation and impact reporting, in line with the requirements of the GBP and GLP.

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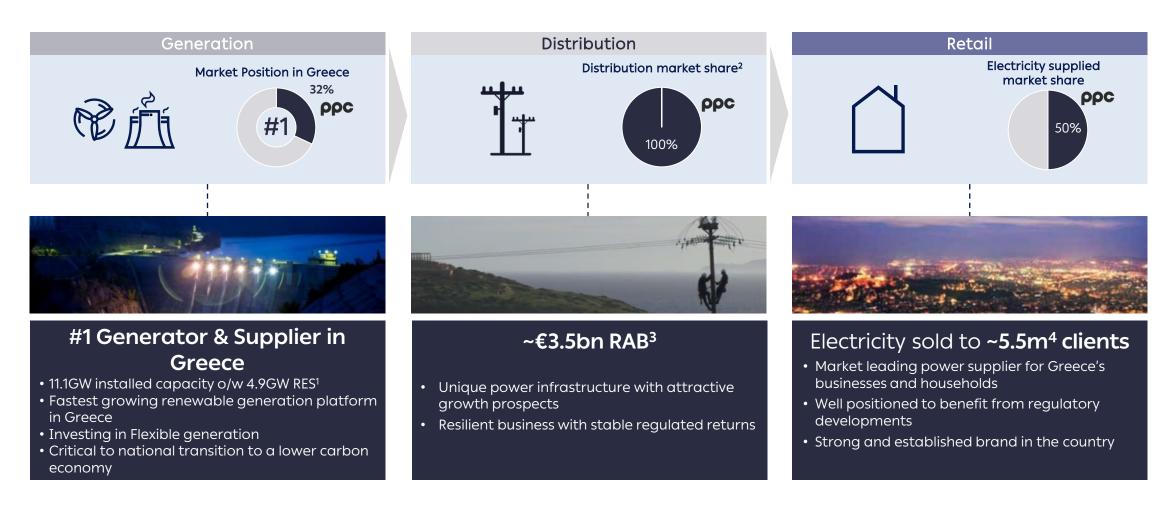
### Summary of key strengths

The transformation of PPC into a sustainable, modern digital utility is driven by these key strengths

- 1 Largest vertically-integrated utility in Greece
  - 2 Critical role in supporting the region's energy needs and transition to a lower carbon economy
- Integrated model provides a natural hedge across generation and retail activities and mitigates cash flow volatility
  - Resilient business model characterized by stable cash flow from regulated and integrated activities, both on a significant growth trajectory in the near term
  - Future proofed business and diversified revenue mix through expansion into adjacent subsectors
  - 6 Experienced market player with a strong senior management team and highly qualified personnel

## Largest vertically-integrated utility in Greece

Market leader across Generation, Distribution and Retail



Source: Company information. Notes: PPC data as of 30.06.2025 unless stated otherwise. 1. Includes hydropower, wind and solar. 2. HEDNO is the sole distributor in Greece and PPC owns 51% stake in HEDNO. 3. As of 31.12.2024. 4. As of June 30, 2025



## 2 Critical role in Greece with strong presence in Romania while targeting the wider region



**#1** Operator In Greece1

#1 Generator & Supplier in the country



4.9GW installed RES capacity<sup>2</sup>

19.6TWh produced<sup>3</sup>

24.9 TWh of electricity sold to

- Owner of the single distribution network in
- ~253,000km of network

• ~€3.5bn RAB

Retail

Greece

11.1GW installed capacity

~5.5m clients<sup>3</sup>

Operator In Romania<sup>1</sup>

Covering Romania's most

#1 CO<sub>2</sub>-free Private Player In

populated regions

~135,000 km of lines

~€1.4bn RAB<sup>4</sup>

Romania<sup>5</sup>

#1 Energy supplier



 ~11TWh of energy sold (o/w ~71%) electricity) to ~3.2m clients<sup>3</sup>

1.34GW installed capacity

1.8TWh electricity produced<sup>3</sup>

25 plants (12 wind, 6 solar and 7 other)

shift to RES

Italy

focus on

Bulgaria

Increasing government

decarbonization and

 Higher power prices compared to other RES Distribution markets in SEE region

Retail



Romania in

2030

**NECP** targets by 2050

Achievina climateneutrality by 2050

Generation

**NECP** targets

Reducing greenhouse gas

consumption from RES of

Achievina aross eneray

emissions by 55%

43%

by 2030

Distribution



Greece in

- 2030 +12% electricity demand growth
- +38% increase in power system size
- +10.5GW clean energy

**NECP** targets by 2030

- **38%** of energy consumption to be derived from RES
- 76% share from RES for installed electricity capacity Net zero target by 2040

+17% electricity

- demand arowth **59%** increase in power system size
- +8.5GW clean energy

Croatia



 Entering an emerging RES market with a portfolio of comparably high energy vield

Source: Company Information, Romania NECP 2021-2030 draft, Revised Greece NECP 2020-2030 draft, Notes: 1, PPC data as of 30.06.2025 unless stated otherwise, RAB in Greece and Romania and Distribution market share in Romania as of 31.12.2024 as they are estimated on a yearly basis 2. Includes large hydro. 3. LTM figures. 4. Including recoverable network losses. 5. Wind and solar generation among CO<sub>2</sub> free, private generators (dispatchable units only).

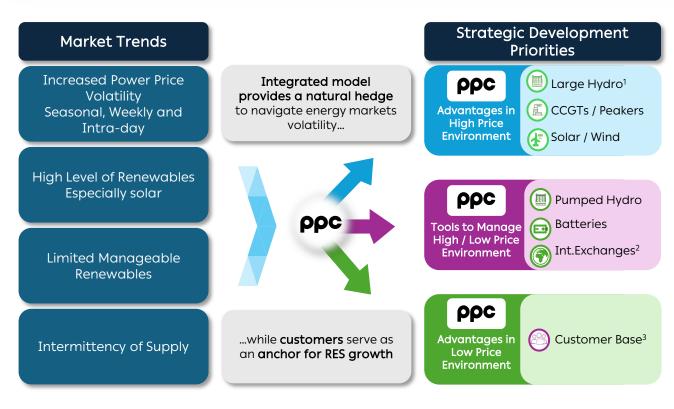


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## Integrated model provides natural hedge across generation, retail activities & mitigates cash flow volatility

Model ensures resilience in unprecedent conditions such as covid and energy crisis



Integrated Business, Distribution activity and new RES capacity act as key drivers of increased EBITDA performance (€bn)



- Retail EBITDA performance compensates for the negative trend in generation EBITDA and vice versa
- Balancing of generation and retail EBITDA ensures flat evolution
- Ability to use intercompany bilateral agreements
- Distribution ~ 45% of Group Profitability

Sources: Company information. Notes: 1. Included Pumped Hydro. 2. Data for Transmission Operators as of Nov 2024 and 2030E respectively. 3. Number of customers for electricity. 4. 2 months of PPC Romania financials included in 2023 Group EBITDA. 5. Integrated business includes retail, RES, generation and other (EnMA, FiberCo, E-Mobility) EBITDA.





## Stable cash flows from regulated activities and RES growth

Resilient business model with cash flows underpinned by regulated activities and growth in RES providing high revenue visibility and stability...

RAB-based model with remuneration based on WACC





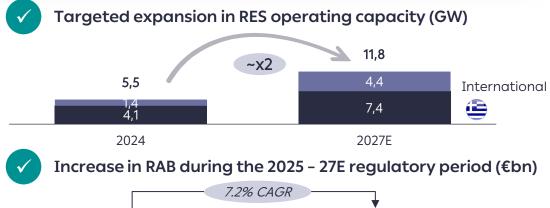
Multi-year regulatory periods providing cash flow security and enabling optimization

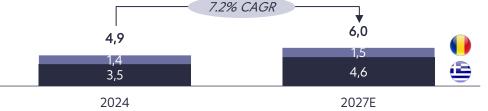


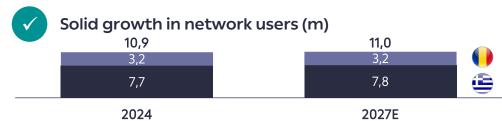


- Upward WACC and revenue revision to mitigate potential inflationary pressure
- Incentives for OPEX and losses reductions to maintain reasonable system charges while supporting higher investment levels
- WACC at 7.05% for Greece for 2025 with pending decision for the 2026-2028 period and 6.94% for RC5 (2025-2029) in Romania

... boosted by growth trajectory expected in the near term







Source: Company Information. Notes: 1. As of 31.12.2024.



## 5 Future proofing the business with adjacent sector expansion

#### Expansion into adjacent geographies and sectors provide new avenues of growth for PPC

#### **Data Centres**

- Launched Data In Scale ("DIS"), a joint venture between DAMAC (55%) and PPC (45%) on 4 December 2024, to develop a state-of-the-art data center in Spata, East Attica. The initial €150 million investment targets a 12.5 MW capacity, with plans to expand to 25 MW. The project is underway, and the first phase is expected to be completed by the end of 2027
- Assessing a range of strategic opportunities not currently included in the business plan; these represents a potential upside that can further strengthen the growth prospects

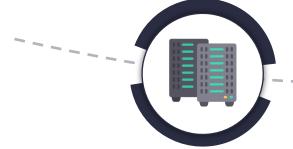
#### Telecom

- Become the leading national wholesale provider through nationwide fiber infrastructure platform
- Unique competitive advantage and the ability to pursue low-cost and rapid deployment via existing PPC infrastructure
- Launch of PPC Fiber, providing 100% fiber-to-the-home (FTTH) fixed internet for households and business customers
- The submarine fiber-optic cables (EMC cable) will also enable DC connectivity beyond the region to the Middle East





- **Spearhead** adoption of Electric Vehicles in Greece
- Become leading charge point and EV service provider in Greece
- Additional presence in Romania since 2023
- Tap significant opportunities in the **increased electrification** in the effort to decarbonize the overall economy





Source: Company Information. Note: 1. Including Large Hydro. 2. H1 figures include 35MW operating assets from the project Aegean, the acquisition of which is expected to be concluded in 2025.





### **Experienced management**

Experienced market player with a strong management team and highly qualified personnel

#### Solid management team with a wealth of experience (both within PPC and internationally)



**\$00** 

#### **Georgios Stassis** CEO, Chairman

Vast experience in energy sector, incl. previous mamt. positions at ENEL



Konstantinos Alexandridis CFO

Many vears of experience in Financial Management of listed companies incl. OTE, Wind Hellas



**Alexios Paizis** Deputy CEO (Conventional Generation)

 Previous executive positions in Ellaktor Group (Helektor)



#### **Konstantinos Mayros** Deputy CEO (RES)

 Vast experience in the sector with large international companies and the





















**Konstantinos Nazos** Deputy CEO (Energy Management)

enel

 Vast experience in energy management





Previous positions at BT, TalkTalk, Wind Hellas and Forthnet



#### **Alexander Paterakis** Deputy CEO (Digital & Advanced Services)

Previous positions at Vodafone, Accenture and Etihad Etisalat Mobily



#### **Anastasios Manos** Deputy CEO (Grids)

 Previous executive positions in sectors incl. cement industry, RES





























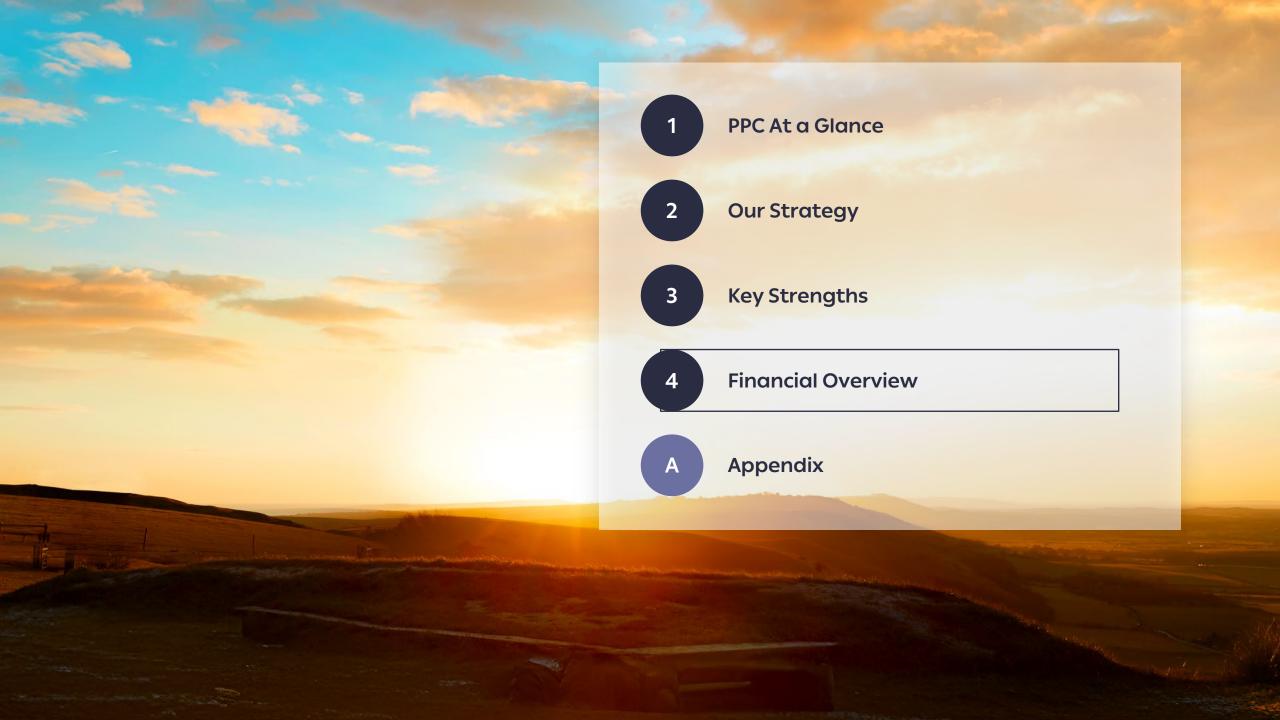




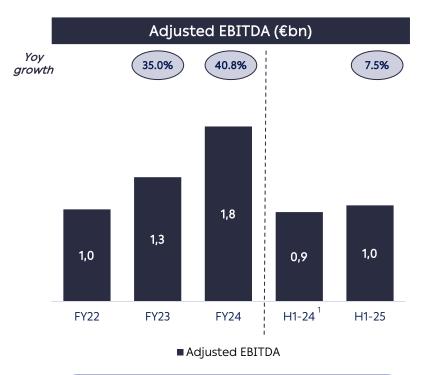
- New management team since summer 2019 with a long career in the private sector (Enel, DT, BT, Lafarge, Vodafone, EIF, Renault, Societe Generale etc.)
- Proven progress in the Group's transformation over the last 6 years
- Extensive experience in business transformation

Note: Flags indicate international positions and logos indicate previous positions in other companies.

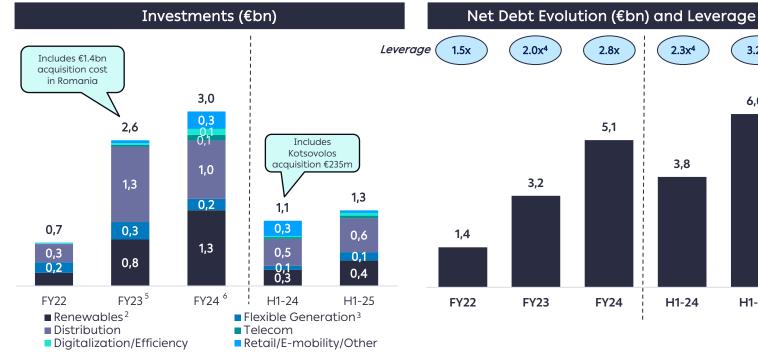




### Financial snapshot



- Increased profitability over L3Y driven by improvement in both, the integrated as well as distribution activities
- Addition of significant RES capacity along with increasing contribution from the Romanian business has supported EBITDA growth over the historical period



- Significant uplift in investments over L3Y mainly due to:
  - Acquisition cost in Romania
  - RES investments which are expected to further ramp up
  - Distribution capex for the enhancement and digitalization of the network
  - Capex for Flexible generation, due to the construction of new CCGT unit
  - Investments in Telco FTTH rollout and Retail business

- Significant net debt increase since FY22 driven by acceleration in investments
- Solid financial position with net leverage at 3.2x, below the self-imposed ceiling of 3.5x. FY25 net leverage expected to be below the 3.5x threshold

3.2x

6,0

H1-25

2.3x4

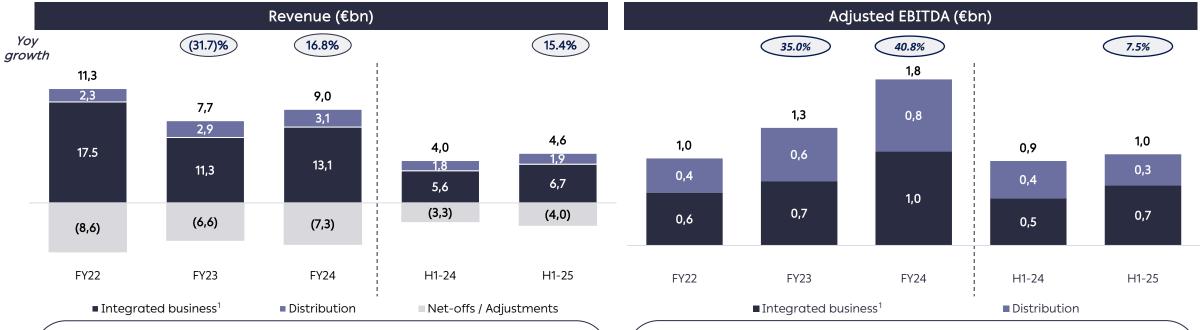
3,8

H1-24

Source: Company information. 2023 figures include contribution from activities in Romania for the last two months of 2023 following the acquisition at the end of October 2023. 1. Includes EBITDA from Romanian entities of €0.2bn. 2. Includes solar, wind, hydro. 3. Includes CCGT and conventional. 4. Pro-forma numbers for PPC Romania. 5. Excludes cash of €0.2bn acquired and €0.5bn debt acquired from former shareholder in Romania. 6. Includes debt of €0.1m from companies acquired



### Revenue and adjusted EBITDA evolution



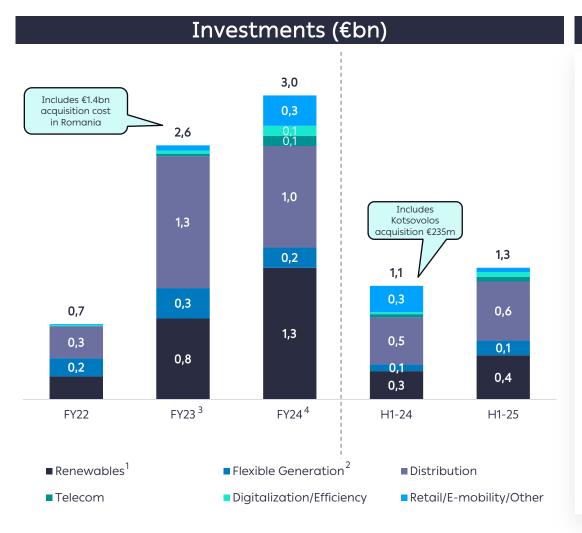
- Total revenues increased by 15.4% in H1-25 vs H1-24, driven by high power prices in both Greece and Romania as well as contribution from Kotsovolos acquisition (since April-24)
- Revenues increased 16.8% y-o-y in 2024 driven by full consolidation of Romanian and Kotsovolos acquisitions, offsetting the impact from lower power prices in Greece
- FY23 revenues decreased by 31.7% driven by decrease in energy sales (40% y-o-y) due to normalization of energy prices post the peak observed in 2022. FY23 revenues also reflected the Romanian consolidation of two months following the acquisition, as well as the increase of distribution revenues negotiated with the regulator
- Adjusted EBITDA in growth trajectory in H1-25 (+7.0% vs H1-24) driven by strong performance in Integrated business, which offset the seasonal effects in Distribution business expected to normalize in H2-25
- The improvement in FY24 is driven by the higher contribution of activities in Greece, both in the Distribution and the integrated Business, as well as the consolidation of the operations in Romania for the full year compared to FY23 and the addition of Kotsovolos in Greece
- In FY23 adjusted EBITDA increased by +35% vs FY22, driven by both integrated and distribution business, showcasing the value of the vertical model we are operating

Source: Company information. 2023 figures include contribution from activities in Romania for the last two months of 2023 following the acquisition at the end of October 2023. 1. Includes retail, RES, generation and other (EnMa, FiberCo, E-Mobility) EBITDA.

Also includes electromobility, telecommunications and PPAs without physical delivery, with net settlement, as well as other operations in the Interconnected System. Also includes group's subsidiaries other than HEDNO and Romanian Distribution Companies



#### **Investments**



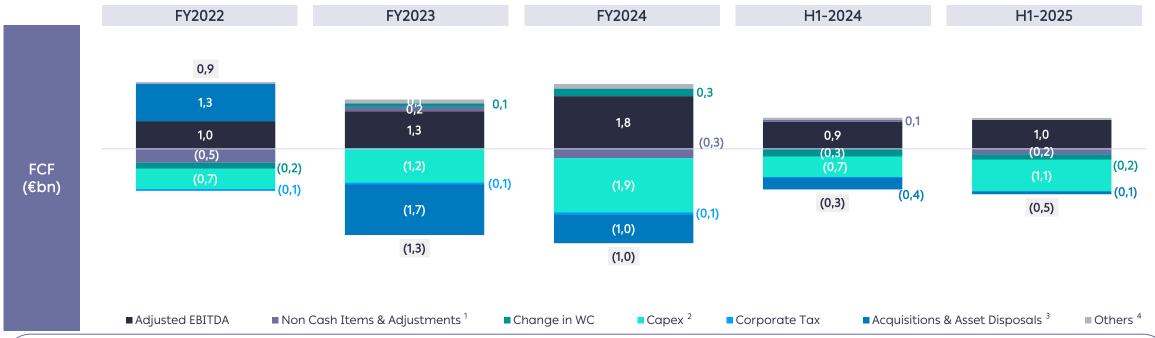
#### Commentary

- Over the L3Y investments have increased significantly y-o-y driven by significant allocations towards growth projects across the business
- Investments of €3.0bn in FY24 mainly due to:
  - RES investments driven by organic growth and acquisition of Evryo in Romania
  - Distribution capex to enhance and further digitalize girds in Greece and Romania
  - Flexible generation assets
  - Retail investments incl. the acquisition of Kotsovolos
  - Telco capex as PPC progress the FTTH network deployment
- Significant investments in FY23 mainly driven by RES, flexible generation and Distribution capex as well as the acquisition of Enel operations in Romania

Source: Company information. Notes: 1. Includes solar, wind, hydro. 2. Includes CCGT and conventional. 3. Excludes cash of €0.2bn acquired and €0.5bn debt acquired from former shareholder in Romania. 4. Includes debt of €0.1m from companies acquired



### Cash flow generation



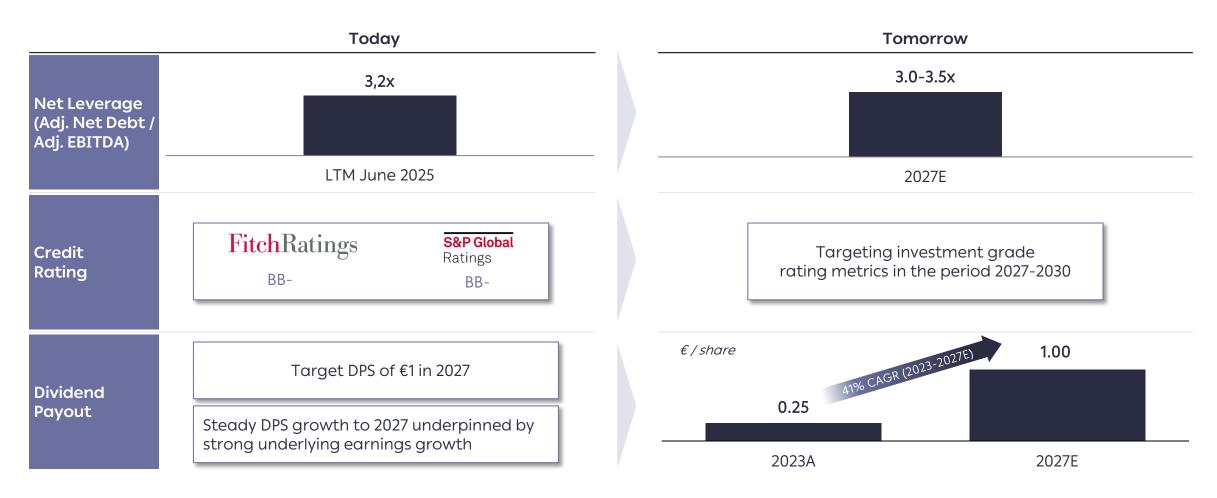
- H1-25: Positive FFO driven by strong operational profitability offset by seasonal WC swings due to CO<sub>2</sub> payment and settlement of Greek State advance payment. FCF in line with expectations and negative due to increased investments
- FY24: Strongly positive FFO mainly driven by significant operational profitability from 41% EBITDA uplift compared to FY23
  - Negative FCF due to the increased investments
- FY23: Strongly positive FFO driven by WC improvement in Q4-23 and significant operational profitability
  - Negative FCF due to the combined impact of increased investments and acquisition in Romania
- FY22: Positive FFO driven by strong WC performance in Q4-22 and significant operational profitability despite one off and non-cash adjustments.
  - Increased investments driven by the anticipated ramp-up in RES and Distribution
  - Inflow from the HEDNO stake sale

Source: Company information Notes: 1. Mainly relates to bad debt and unbilled revenues. 2. Net of subsidies and sales proceeds. 3.Includes acquisitions of subsidiaries & associates and proceeds from the sale of Subsidiary. 4. Includes interest & dividends received and cash acquired, and debt acquired from former shareholder.



### Maintain discipline in our financial policy

#### **Financial Policy**



Source: Company Information. Notes: 369m shares at year end 2024, following treasury shares cancellation



# Building a European Leader in Energy Transition Coal Free by 2026 ~12GW RES Capacity by 2027 €2.7bn EBITDA by 2027

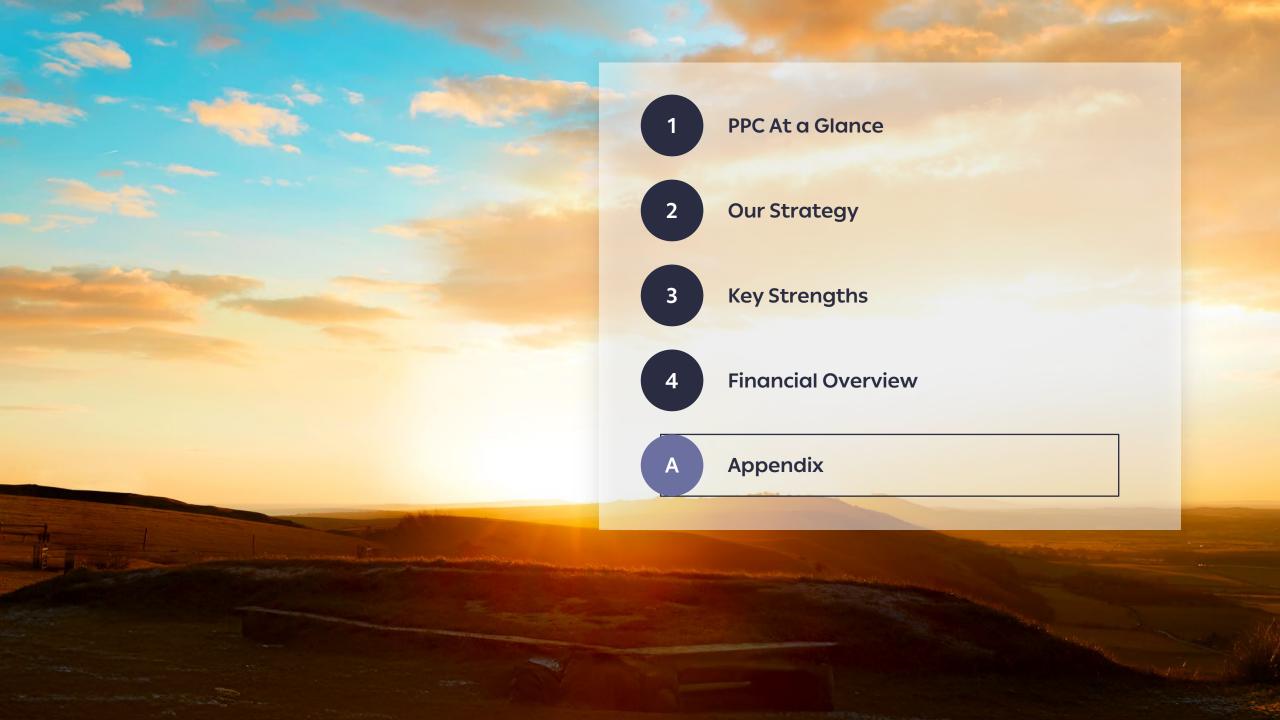
Largest vertically-integrated utility in Greece

Critical role in supporting the energy transition in SEE region

Resilient business model characterized by stable cash flow

Growth through expansion into adjacent sub-sectors

Experienced market player with a strong senior management team



## Change in NWC

Change in net working capital (€bn)									
	FY22	FY23	FY24	H1-24	H1-25				
Change in Trade Receivables	(0.5)	(0.3)	0.0	(0.0)	(0.1)				
Change in Other Receivables	(0.1)	(0.1)	0.0	0.2	0.4				
Change in Inventories	(0.2)	(0.1)	(0.0)	0.0	(0.1)				
Change in Trade Payables	0.0	0.4	0.4	(0.2)	(0.3)				
Change in Other Non-Current Liabilities	0.5	0.6	0.3	(0.3)	(0.5)				
Change in Accrued/Other Liabilities Excluding Accrued Interest	0.1	(0.1)	(0.8)	(0.4)	0.0				
Proceeds from Long-Term Contract Liabilities	0.1	0.1	0.2	0.1	0.1				
Restricted Cash	(0.0)	(0.1)	(0.2)	0.0	0.0				
Change in Intangible Assets	(0.2)	(0.3)	0.4	0.3	0.1				
Change in NWC	(0.2)	0.1	0.3	(0.3)	(0.2)				

Source: Company information

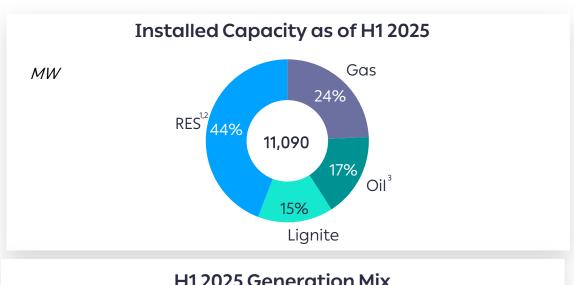


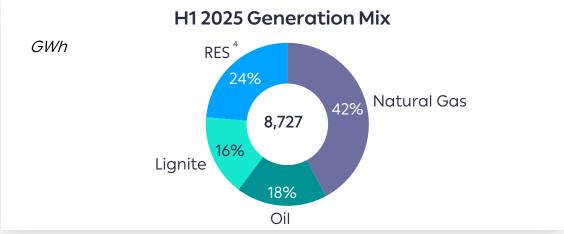
- H1-25: Seasonal effects in the WC driven by CO<sub>2</sub> payment and settlement of the Greek State advance payment
- FY24: Positive WC impact of €0.3bn performance driven by the customary receipt of the State advance payment for the electricity consumption of 2025
- FY23: Positive WC impact of €0.1bn performance due to:
  - Favourable Customer Trade Receivables because of our continuous efforts to improve collections
  - Anticipated CO2 effect driven by lower volumes needed for 2023 emissions compared to 2022
  - Hedging positive effect due to the wind down of existing positions
  - Other items mainly driven by positive effect from customer contributions
- FY22: Strong positive Q4-22 performance owing to:
  - Hedging positions maturing within Q4-22
  - Neutral effect from CO2 emission right
  - Gradual improvement in customer trade receivables



### Overview of PPC's Asset Portfolio (Greece)



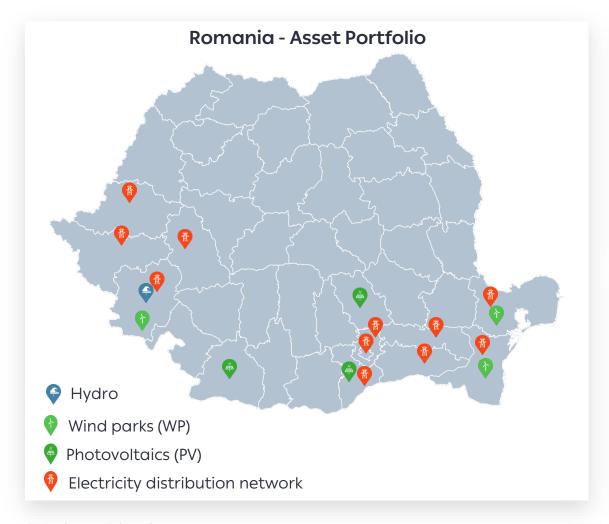


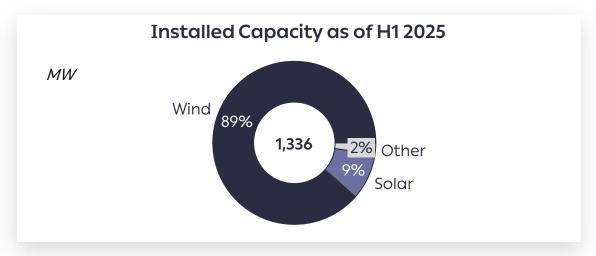


Notes: 1. Including Large Hydro. 2. Including 35MW operating assets from the project Aegean, the acquisition of which is expected to be concluded in Q3 2025. 3. Only for NII. 4. Excluding generation from PPC's participation in JVs.



## Overview of PPC's Asset Portfolio (Romania)



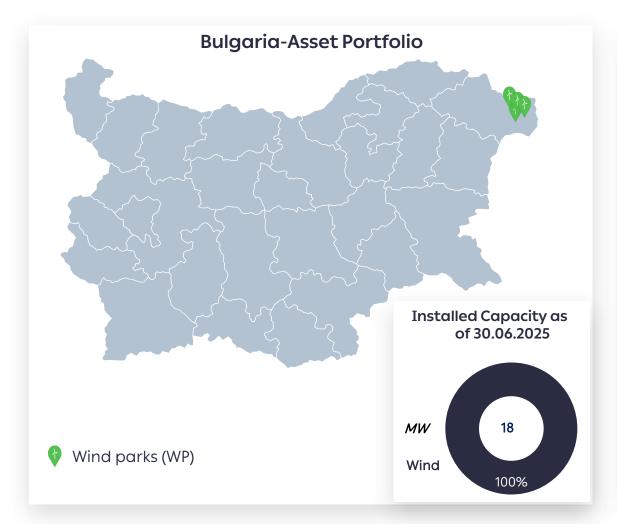


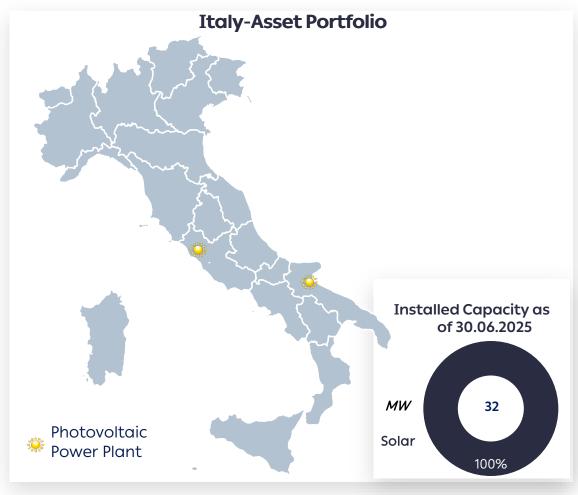


Source: Company Information.



## Overview of PPC's Asset Portfolio (Bulgaria-Italy)





Source: Company Information.



## Our sustainability strategy focused on 3 pillars, also contributing to sustainable development goals

**PPC Vision** 

To transform into an economically and environmentally sustainable, modern, digital company

Sustainability Strategy Pillars

Net zero



Nature positive operations



Socioeconomic shared value creation



**Ambitions** 

Transition to a low carbon economy and RES development

Reducing the use of **resources**, managing **waste**, **preserving natural systems** 



Contribution to SDGs







Strong organizations recognize our efforts

















Inclusion in the FTSE4Good Index Series

Among the leading companies in the Greek market Validation of PPC's targets by SBTi Improvement of rating to C+

Improvement of CSA rating to 42 (exceeding Sector's average) and of ESG rating to 44 Further improvement of rating to B

Further improvement of rating to 38,3

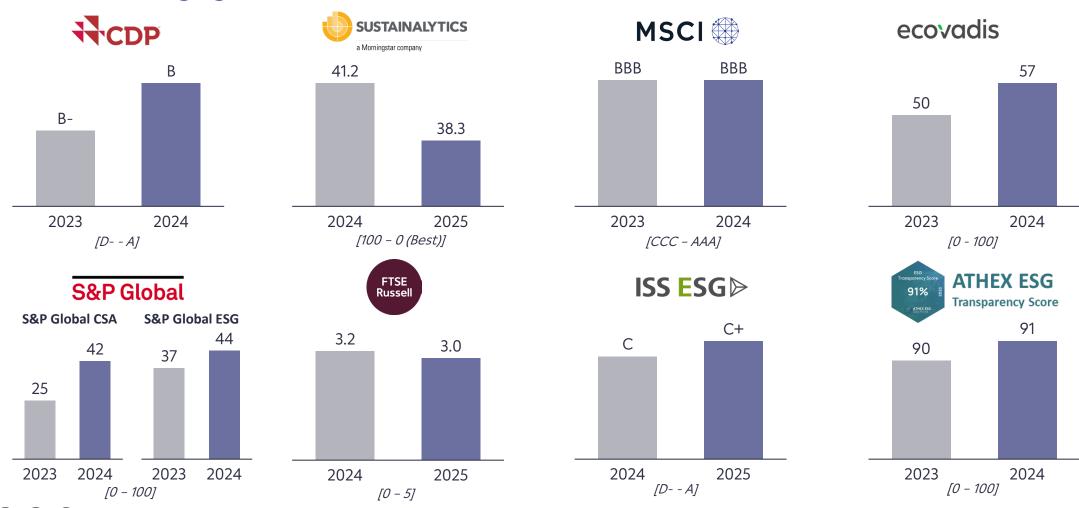
9.2 vs 7.1 industry average for electric utility companies



ESG ratings, scores and assessments referenced in this presentation are statements of opinion as of the dates indicated by the applicable third-party providers are based on such providers' applicable methodologies which may change without notice. They may rely on public and/or PPC'S self-reported data that may not be independently verified, and different providers may reach different conclusions. Such ESG ratings are not statements of fact, measures of creditworthiness or financial performance, or investment recommendations. PPC makes no representation or warranty regarding any such rating and undertakes no obligation to update it. References in this presentation do not imply endorsement by or of PPC.

### **ESG** Ratings

ESG ratings keep improving driven by Business Plan implementation and continuous engagement with all ESG rating agencies.



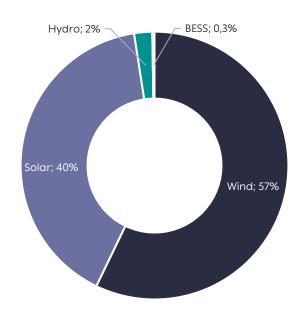


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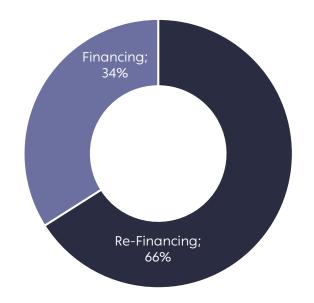
## PPC's indicative allocation view of Green Asset Register

PPC plans to reference the EU Taxonomy Technical Screening Criteria in assessing its Eligible Green Projects

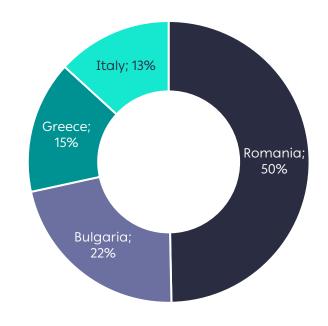
Indicative split by type of green assets



Indicative split of financing vs refinancing



Indicative split per location



The content of this slide, including any charts, splits, allocations, scenarios, therein or examples relating to PPC's Green Asset Register, is illustrative, indicative, and non-binding, and is provided on a good-faith and preliminary basis and for informational purposes only. It does not constitute and should not be construed as a commitment by PPC or any of its affiliates to pursue, implement, or maintain any specific strategy, target, split, allocation, project, financing, or timetable. Any forward-looking statements, indicative allocations, or potential classifications are inherently uncertain, subject to change without notice, and may differ materially from actual outcomes due to business, market, regulatory, tax, accounting, technical, operational, ESG, or other factors. PPC undertakes no obligation to update, revise, or supplement this information, and reserves the right, in its sole discretion, to deviate from, modify, postpone, or abandon any aspect of the matters described without prior notice. Past performance is not indicative of future results.



## Glossary

Α	Actual	FCF	Free Cash Flow	Pj	Project
Adj	Adjusted	FFO	Funds From Operations	POD	Point of Consumption/Distribution
AGM	Annual General Meeting of Shareholders	FTSE	Financial Times Stock Exchange	PPA	Power Purchase Agreement
AI	Artificial Intelligence	FTTH	Fiber to the Home	PPCR	PPC Renewables
ANRE	Autoritatea Națională de Reglementare în domeniul Energiei (Romania)	FY	Full Year	PSO	Public Service Obligations
APM	Alternative Performance Measures	gCO2e/kWh	grams of CO <sub>2</sub> equivalent per kilowatt hour	PV	Photovoltaics
ATHEX	Athens Stock Exchange	GFI	Green Finance Initiative	Q&A	Questions and Answers
B2B	Business-to-business	GFWG	Green Financing Working Group	Q1	First Quarter
B2C	Business-to-consumer	GHG	Greenhouse Gas	Q2	Second Quarter
BESS	Battery Energy Storage Systems	GW	Gigawatt	Q3	Third Quarter
bn	Billion	GWh	Gigawatt hour	RAB	Regulated Asset Base
BoD	Board of Directors	H1	First Half	RC5	Regulatory Cycle 5
BP	Business Plan	H2	Second Half	RES	Renewable Energy Sources
bps	Basis points	HEDNO	Hellenic Electricity Distribution Network Operator	RON	Romanian Leu
CAGR	Compound Annual Growth Rate	HENEX	Hellenic Energy Exchange	RRF	Recovery and Resilience Facility
CAPEX	Capital Expenditure	HHs	Households	RTB	Ready-to-Build
CCGT	Combined Cycle Gas Turbine	HV	High voltage	S&P	Standard & Poor's
CDP	Carbon Disclosure Project	HY	High Yield	S/F	Standard & Poor's / Fitch
CEO	Chief Executive Officer	ICMA	International Capital Market Association	SAIDI	System Average Interruption Duration Index
CFO	Chief Financial Officer	ICT	Information and Communication Technology	SAIFI	System Average Interruption Frequency Index
CFR	Corporate Family Rating	IFRS	International Financial Reporting Standards	SBTi	Science Based Targets initiative
CHP	Combined Heat & Power	IPTO	Independent Power Transmission Operator	Scope 1	Direct emissions made by sources a company owns or controls.
CMD	Capital Markets Day	IR	Investor Relations	Scope 2	Indirect emissions from purchased electricity, steam, heat, and cooling
CO <sub>2</sub>	Carbon dioxide emissions	IRR	Internal Rate of Return	Scope 3	All other emissions associated with a company's activities
COD	Commenced Date of Operations	ISO	International Organization for Standardization	SDGs	Sustainable Development Goals
CP	Charging Points	٦V	Joint Venture	SEE	South East Europe
CSA	Corporate Sustainability Assessment	km	Kilometers	SHPP	Small Hydro Power Plant
D&A	Depreciation & Amortization	KPIs	Key performance indicators	SLB	Sustainability Linked Bond
DAM	Day Ahead Market price	L3Y	Last 3 Years	SoV	Share of Voice
DC	Data Center	LNG	Liquefied Natural Gas	sta	Stable
DIS	Data In Scale	LTM	Last twelve months	TCFD	Task Force on Climate-Related Financial Disclosures
DNV	Det Norske Veritas	m	Million	TELCO	Telecommunications
DPS	Dividend per Share	MW	Megawatt	ton	Tones
DSO	Distribution System Operator	MWh	Megawatt hour	TP	Tender Process
E	Estimated	NC3 NCI	Non-Callable for 3 years	TTF	Title Transfer Facility
EBITDA ECA	Earnings Before Interest, Taxes, Depreciation, and Amortization	NCI ND	Non-Controlling Interest Net Debt	TWh UC	Terrawatt hour Under Construction
EES	Export Credit Agency Electric Energy Storage	NECP	National Energy and Climate Plan	UHV SS	
EIB	European Investment Bank	NII	Non-Interconnected Islands	UN 55	Ultra-high voltage substation United Nations
EMC	East Med Corridor	NPS	Net Promoter Score	VAS	Value Added Services
EnMa	Energy Management	NWC	Net Working Capital	W/m <sup>2</sup>	Watts per square meter
EPC	Engineering Procurement and Costruction	0/W	Of which	WACC	Weighted Average Cost of Capital
ESG	Environmental, Social and Governance	OCGT	Open Cycle Gas Turbines	WC	Working Capital
ESMS	Environmental, social and Governance Environmental and sustainability management system	OPCOM	Electricity Market Operator of Romania	WP	Wind Parks
EU	European Union	Орех	Operating Expenses	WF WTG	Wind turbine generation system
EUA	European Union Allowance	P&E	Permitting & Engineering	y-o-y	Year-over-year
EV	Electric vehicle	PF PF	Pro Forma	y-0-y YTD	Year to Date
LV	Liectric verificie	rF	Horomia	יוו	real to bate

